Initiative Number <u>A2</u>
(Leave blank)

DEPARTMENT NAME:  X San Francisco General Hospital  Laguna Honda Hospital  Primary Care  Jail Health  Health At Home
DPH SECTION: San Francisco General Hospital PROGRAM CONTACT NAME/PHONE: Valerie Inouye 206-3599 PROGRAM / INITIATIVE TITLE: Baseline Revenue GENERAL FUND: \$4,704,000
TARGETED CLIENTS: All Clients
PROGRAM DESCRIPTION: (Description of Program Change) (If proposing reductions to Contractors, provide name of contractor, program and amount) This request is to adjust the baseline revenue for SFGH. In the recent past, SFGH has been increasing its pricing across the board by 10%. The Controller's Office recently engaged Phase 2, a consulting firm, to assist DPH in maximizing revenue opportunities. Phase 2 has done a strategic pricing review, which proposes adjustments to individual items based on comparisons to competitors and the market place. Prices may be adjusted upward of 15% at the maximum or could be adjusted downward with a 5% maximum decrease. Based on preliminary analysis, implementing this strategic pricing would increase net patient revenues by approximately \$7.4 million. This amount is offset by a reduction in the capitation revenue budget.
JUSTIFICATION: (required by the Mayor's Office)
N/A
IMPACT ON NUMBER OF CLIENTS SERVED AND UNITS OF SERVICE PROVIDED
None
<b>EXPENSE AND REVENUE IMPACT</b> (Reductions/Reallocations-complete supporting budget doc) Ongoing baseline revenues will increase by \$4,704,000 resulting in a reduction of general fund support.
IMPACT ON DEPARTMENT'S WORKFORCE (increase or decrease of FTE's)  None

### INITIATIVE TITLE: San Francisco General Hospital Baseline Revenue

\$ 4 704 000	-	
4,704,000	\$	4,704,000
4,704,000		4,704,000
\$ -	\$	, <del>-</del>
- -		<del>-</del>
-		<b>-</b>
		-
\$ (4,704,000)	\$	(4,704,000)
0.0		0.0
	\$ - - - \$ (4,704,000)	\$ - \$ - - - \$ (4,704,000) \$

New Positio	ons (List positions by Class, Title and FTE)	·		
Class	Title	FTE's		
				-
				_
	Fringe (32 %)			_
			\$	_
<b>Operating E</b>	Expenses			
Index Code	Character/Subobject Code			
			- \$	_

<b>Initiative Number</b>	<u>A14</u>
(Leave blank)	

DEPARTMENT NAME:  San Francisco General Hospital  Laguna Honda Hospital  Primary Care  Jail Health  Health At Home	☐ Public Health ☐ CBHS - Mental Health ☐ CBHS - Substance Abuse
DPH SECTION: Community Behavioral Health Services PROGRAM CONTACT NAME/PHONE: Michelle Rug. PROGRAM / INITIATIVE TITLE: HDX Eligibility Scr. GENERAL FUND: (\$186,526)	gels 255-3404
TARGETED CLIENTS: Mentally ill clients.	
PROGRAM DESCRIPTION: (Description of Programme)	am Change)
This initiative will implement the HDX system for insurar and at mental health clinics. HDX will be used by registra for clients that do not have Medi-Cal coverage. Services f to insurance.	tion and Access staff for eligibility screening
JUSTIFICATION: (required by the Mayor's Office)	
This is an eligibility screening tool which will increase M	ental Health revenues
IMPACT ON NUMBER OF CLIENTS SERVED AND	O UNITS OF SERVICE PROVIDED
None.	
EXPENSE AND REVENUE IMPACT (Reductions/Re	allocations-complete supporting budget doc)
Insurance revenues of \$254,600. Estimates of the revenue	associated with implementation of HDX were
determined from claims, adjusted for incremental revenue	s projected from use of HDX. Revenues
realized for this project will be offset by expenses for HD	A rees and costs to implement the system.
TAID A CIT ON DED A DIES ADVING VA OPAGE	
IMPACT ON DEPARTMENT'S WORKFORCE (incr	ease or decrease of FTE's)
None	

### INITIATIVE TITLE: HDX Eligibility Project

Sources:		FY	2007-08		Ongoing
	101 Patient Payments	\$	254,600	\$	254,600
Subtotal Source	es		254,600		254,600
Uses:					
	Salaries and Fringes	\$	_	\$	<u>-</u>
027	Professional Services		30,000	·	· · · · · · · · · · · · · · · · · · ·
035	Other Current Services		38,074		24,534
Subtotal Uses			68,074		24,534
Net General F	und Subsidy Required				
(Uses less Sour	rces)	\$	(186,526)	\$	(230,066)
Total FTE's			0.00	-	0.0
<b>New Positions</b>	(List positions by Class, Title and FTE)	L			
Class	Title	FTE's			
			0.00	\$	; -
					-
	F.' (250/)				-
	Fringe (35%)			-	_
Operating Exp	enses			\$	<u>-</u>
Index Code	Character/Subobject Code				
HMHMCC730515	021/027 Prof Svc (Echo)			\$	30,000
HCHACMISFJGF	021/035 Other current expense (HDX fee)				38,074

<b>Initiative Number</b>	<u>A11</u>
(Leave blank)	

Public Health CBHS - Mental Health CBHS - Substance Abuse
2610 um Increase
Change) ractor, program and amount) and Primary Care Clinics. The hospital and lealth Plan to reimburse the cost of care. ric services by 10% to cover increased cost ers premiums via a workorder with HSA. by federal funds (FFP). Increasing the ceeds the premium cost increase
with local and federal funds. The premium vices to enrollees.
NITS OF SERVICE PROVIDED
The premium increase will not impact
cations-complete supporting budget doc)  M in additional capitation revenue, offset
or decrease of FTE's)

### INITIATIVE TITLE: Healthy Worker Premium Increase

Sources:		I	FY 2008-09		Ongoing	
Sources.	Capitated Revenues	\$	4,785,300	\$	4,785,300	
Subtotal Sou	arces		4,785,300		4,785,300	
Uses:	Salaries and Fringes Services of Other Departments	\$	- 2,407,487 -	\$	- 2,407,487 -	
Subtotal Use	es es		2,407,487		2,407,487	
Net General (Uses less So	Fund Subsidy Required purces)	\$	(2,377,813)	\$	(2,377,813)	
Total FTE's	; ;		0.0		0.0	

New Positions (List positions by Class, Title and FTE)
Class Title

		_
	Fringe (35%)	 · -
Operating E	Expenses	\$ -
	Character/Subobject Code	
	081SS Services of Other Departments	\$ 1,200,000

FTE's

Initiative Number A12
(Leave blank)

DEPARTMENT NAME:  San Francisco General Hospital Laguna Honda Hospital Public Health CBHS - Mental Health CBHS - Substance Abuse Jail Health Health At Home
DPH SECTION: Primary Care PROGRAM CONTACT NAME/PHONE: Marcellina A. Ogbu, 255-3524 PROGRAM / INITIATIVE TITLE: Reorganization Of Dental Services GENERAL FUND: (\$430,125)
TARGETED CLIENTS: Adult Dental Clients
PROGRAM DESCRIPTION: (Description of Program Change) (If proposing reductions to Contractors, provide name of contractor, program and amount) In 06/07 there were about 9,355 dental visits to COPC and MCH programs. 4,291of these visits were made by children under 18 and 1,337 visits by Health Families and Healthy Kids. The remainder visits were made by adults. About 2,294 of the total adult visits had no payor source.
The personnel budget for dental services in 06/07 was about \$1,900,409. Dental revenue was about \$1,525,260, of which \$931,271 was from Denti-Cal, \$573,965 from grants and about \$20,000 from private insurance, self-pay, Healthy Families and Healthy Kids. Hence, the GF contribution is about \$375,149. This translates to 1.20FTE Dentist (2210) and 2FTE Dental Aide (2204) annualized.
Covert Adult Dental Slots to Pregnant Women and Children  Many pregnant women do not have access to dental services because very few dentists accept them as patients and/or accept Denti-Cal. Children also do not have access because of the limited supply of dentists who accept Denti-Cal. The proposal will convert the current adult visit slots into children and pregnant women slots. This conversion will result in additional Denti-Cal revenue of about \$516,150 (2,294 uninsured visits x 225(FQHC rate) while maintaining the same number of staffing and existing visits.
JUSTIFICATION: (required by the Mayor's Office)
The proposed initiative will maximize existing capacity, reach most vulnerable clients, and increase revenue. Specifically, the initiative will increase access to dental services for women and children.
IMPACT ON NUMBER OF CLIENTS SERVED AND UNITS OF SERVICE PROVIDED  The proposal will affect 2,294 adult dental visits and more than 1500 patients.
EXPENSE AND REVENUE IMPACT (Reductions/Reallocations-complete supporting budget doc) \$430,125 in FY 08/09 and by \$516,150 thereafter.
IMPACT ON DEPARTMENT'S WORKFORCE (increase or decrease of FTE's)  None.

### **INITIATIVE TITLE: Adult Dental Services**

Sources:		Y <b>2008-09</b> 10 Months)	Ongoing
FQHC Denti-Cal	\$	430,125	516,150
Subtotal Sources		430,125	516,150
Uses: Salaries and Fringes	\$	· -	\$ -
Subtotal Uses		- -	-
Net General Fund Subsidy Required	***************************************		
(Uses less Sources)	\$	(430,125)	\$ (516,150)
Total FTE's		0.00	0.00
New Positions (List positions by Class, Title and FTE)	L		
Class Title		FTE's	(10 Months)

			11123	(10 Monuis
			· .	
				_
Fringe (32%)		,		-
			0.00 \$	_

### **Operating Expenses**

Index Code Character/Subobject Code

Initiative Number	<u>B17</u>
(Leave blank)	

DEPARTMENT NAME:  X San Francisco General Hospital  Laguna Honda Hospital  Primary Care  Jail Health  Health At Home
DPH SECTION: San Francisco General Hospital PROGRAM CONTACT NAME/PHONE: Valerie Inouye, 206-3599 PROGRAM / INITIATIVE TITLE: SFSD Work Order for Jail Patients GENERAL FUND: \$0
TARGETED CLIENTS: County Jail Patients receiving services at SFGH
PROGRAM DESCRIPTION: (Description of Program Change) (If proposing reductions to Contractors, provide name of contractor, program and amount) This is a request to increase the work order with the Sheriff's Department to fund the costs of providing medical services for County jail inmates at SFGH. The current amount of the work order is \$5,845,344. The actual cost of providing these services is \$6,142,781 based on FY 06-07 cost data.
JUSTIFICATION: (required by the Mayor's Office)
SFGH provides inpatient, ancillary and outpatient services to County jail inmates. The cost of providing the variety of services has increased from the last time the work order was negotiated with the Sheriff's Department. Based on a detailed cost analysis of providing services to the jail inmates for FY 06-07, the costs have increased to \$6,142,781.
IMPACT ON NUMBER OF CLIENTS SERVED AND UNITS OF SERVICE PROVIDED
There would be no impact on the number of inmates served or the types of services provided.
EXPENSE AND REVENUE IMPACT (Reductions/Reallocations-complete supporting budget doc) Work order recovery revenues would increase by \$297,437 and expenses by \$297,437.
IMPACT ON DEPARTMENT'S WORKFORCE (increase or decrease of FTE's)
None

### INITIATIVE TITLE: SFSD Work Order for Jail Patients

				T	
Sources:		FY	2008-09		Ongoing
Sources.		\$		\$	
		Ψ	-	) Þ	-
		·			
Subtotal Sources			- -		- -
Uses:					
	Salaries and Fringes	\$	144,625	\$	144,625
	Operating Expenses	l <sup>Ψ</sup>	152,812	Ψ	152,812
	086SH Work Order Recovery		(297,437)		(297,437)
	,		(=> 1, 151)		(257,137)
Subtotal Uses			_		
Net General Fund S	Subsidy Required				
(Uses less Sources)		\$	- -	\$	-
Total FTE's			0.0		0.0
New Positions (List	positions by Class, Title and FTE)				
Class	Title	FTE's			
	FY 08/09 MOU COLA - Permanent Misc			\$	12,812
	FY 08/09 MOU COLA - Permanent Nurse				120,795
					-
					133,607
	Fringe (8.25%)				11,018
				\$	144,625
<b>Operating Expense</b>	S				- · · · , · <b> ·</b>
Index Code	Character/Subobject Code				
HGH1FUN40711	086SH Work Order Recovery			\$	(297,437)
HGH1FUN40711	Char 021/03511 Laundry & Linen				4,867
HGH1FUN40711	Char 040/'04000 Materials & Supplies				147,945

Initiative Number	<u>B18</u>	
(Leave blank)		

S G
DEPARTMENT NAME:  San Francisco General Hospital Laguna Honda Hospital Primary Care Jail Health Health At Home
DPH SECTION: Community Behavioral Health Services – Mental Health PROGRAM CONTACT NAME/PHONE: Sai-Ling Chan-Sew 255-3439 PROGRAM / INITIATIVE TITLE: Annualization of Youth Residential Treatment Program GENERAL FUND: \$0
TARGETED CLIENTS: Severely emotional disturbed children and youth who are placed in residential treatment facilities.
PROCDAM DESCRIPTION.

### PROGRAM DESCRIPTION:

(If proposing reductions to Contractors, provide name of contractor, program and amount)

Residential Treatment programs are facilities that combine residential, educational, and mental health clinical services in one setting. The State provides funding to support the 24 hour board and care costs, as well as the non-public school education for both foster and non-foster children and youth placed into these RCL 12-14 residential settings, and Community Behavioral Health Services (CBHS) contracts with these same agencies for the provision of behavioral health treatment services. However, the State's funding is inadequate to support the actual cost of the board and care, particularly with the higher cost of living in San Francisco.

In FY07-08 to address both the funding issue, and the problem of a lack of alternative placements for San Francisco youth detained in the Youth Guidance Center (YGC), DPH worked with one of its contractor agencies, Walden House, to redesign its Adolescent Program to accept only San Francisco residents and to accept all referrals directly from YGC. Walden House provides a level of care that is not as expensive or restrictive as placement at YGC, and is more beneficial to the long-term stability and maturation of the youth. In return, DPH, through funding from the Mayor's Office and the expansion of State/Federal revenues, was able to address the funding shortfall. In FY08-09, to annualize the cost of the program supported by State and Federal revenues, an additional amount of \$513,000 is needed. Without this funding, Walden House will not be able to continue this program.

### JUSTIFICATION: (required by the Mayor's Office)

The residential treatment programs are an integral part of the children's system of care for youth, and without additional support, these facilities will cease to operate. This funding would be an annualization of a newly reconfigured program that the court system and Juvenile Probation rely upon for YGC placement alternatives and because Walden's program only accepts SF residents. Closure of the program would exacerbate the problem of overcrowding at YGC.

### IMPACT ON NUMBER OF CLIENTS SERVED AND UNITS OF SERVICE PROVIDED

Without funding, the maximum impact would be the closure of the program, with a loss of 23 slots impacting an estimated 80 children and youth in RCL 12-14 placements.

Expenditure will increase by \$513k, of which \$270K will be Short Doyle Medi-Cal, \$243K will be the EPSDT State General Fund match. The \$27K General Fund contribution (match to State revenues) will be reallocated from existing General Fund.

### IMPACT ON DEPARTMENT'S WORKFORCE (increase or decrease of FTE's)

None. Funding to 021 Professional Services.

### INITIATIVE TITLE: Annualization of Youth Residential Treatment Program

Sources:		F	Y 2008-09	Ongoi	ing
1	5416 Short Doyle MediCal - FFP		270,000		360,000
45	5412 EPSDT State Match		243,000		324,000
Subtotal S	Sources		513,000		684,000
Uses:					
027	Professional Services	\$	513,000	\$	684,000
			-		-
Subtotal U	Uses		513,000		684,000
Net Gene	eral Fund Subsidy Required				
(Uses less	s Sources)	\$	-	\$	-
Total FT	E's		0.0		0.0
New Posi	tions (List positions by Class, Title and FTE)				
Class	- · · · · · · · · · · · · · · · · · · ·	FTE's			
				\$	-
				-	-
	Fringe (32%)		0.00		-
0	TD.			\$	-
Operating	g Expenses Character/Subobject Code				
027	Professional Services HMHMCP751594		_	\$	513,000
				•	,000

Facilities Maintenance, and Equipment (List by each items by count and amount)

Note: \$27,000 of local match to EPSDT will be reallocated from existing funds

### Department of Public Health Cancelled REQs prior to 7/1/07 approval date

					Savings				Attrition Offset	fset	
Division	Job	Job Title	FTE	FY 2008-09 Annual since vacant	Fringes	Total	Dept Attrition %	Attrition on salaries	Fringes assocated with attrition - 18%	Total	Savings using department attrition offset
					31.1%		-9.37%				
НАН	2583	HmHlthAide	1.00	(39,472)	(12,273)	(51,746)		3,699	999	4,365	(47,381)
	1426	SrCIKTyp	1.00		(16,564)			4,992	899	5,890	(63,944)
	1426	SrClkTyp	0.50		(8,282)			2,496	449	2,945	(31,972)
	2312	LVN	0.76		(15,420)			4,647	836	5,483	(59,527)
	2322	Nurse Mgr	1.00		(51,969)	··		15,662	2,819	18,481	(200,626)
	2770	SrLaundWrk	1.00		(14,738)			4,441	199	5,241	(56,895)
Ψ	1426	SrClkTyp	0.50	(26,635)	(8,282)	(34,917)		2,496	449	2,945	(31,972)
PHP	1823	SrAdmAnl	1.00	(94,481)	(29,377)	(123,858)		8,853	1,594	10,447	(113,411)
	7335	SrStaEng	1.00	(83,210)	(25,873)	(109,083)		7,797	1,404	9,201	(99,882)
	1432	SrTrscbTyp	1.00		(18,258)			5,503	066	6,493	(70,486)
	1942	AstMatCoor	1.00		(26,635)	(112,295)		8,027	1,445	9,472	(102,823)
SFGH	2105	PatSvcsFin	1.00	(53,402)	(16,605)	(70,007)		5,004	901	5,905	(64,102)
SFGH	2303	MHRehabWrk	1.00		(14,991)			4,518	813	5,331	(57,874)
	2303	MHRehabWrk	0.50	(24,107)	(7,496)	(31,603)		2,259	407	2,666	(28,937)
SFGH	2305	PsycTech	1.00	(65,567)	(20,387)	(85,954)		6,144	1,106	7,250	(78,704)
	- 1	Nurse Mgr	1.00	(167,138)	(51,969)	(219,106)		15,662	2,819	18,481	(200,626)
SFGH	2323	ClinNrsSpc	08.0	(128,914)	(40,084)	(168,997)		12,080	2,174	14,254	(154,743)
SFGH	2604	FoodSvcWrk	1.00	(42,316)	(13,158)	(55,474)		3,965	714	4,679	(50,795)
		FoodSvcWrk	0.50	(21,158)	(6,579)	(27,737)		1,983	357	2,340	(25,397)
	2930	PsySocWrk	1.00	(80,471)	(25,021)	(105,492)		7,541	1,357	8,898	(96,594)
	- 1	PsySocWrk	1.00	(80,471)	(25,021)	(105,492)		7,541	1,357	8,898	(96,594)
	$\neg$	PsySocWrk	1.00	(80,471)	(25,021)	(105,492)		7,541	1,357	8,898	(96,594)
SFGH	7335	SrStaEng	1.00	(83,210)	(25,873)	(109,083)		7,797	1,404	9,201	(99,882)
SFGH	2323	ClinNrsSpc	1.00	(161,142)	(50,105)	(211,247)		15,100	2,718	17,818	(193,429)
SFGH	2930	PsySocWrk	0.50	(40,236)	(12,511)	(52,746)		3.770	629	4,449	(48.297)
			22.06	(1,769,555)	_	(2,		169,517	30,513	200,030	(2,119,742)

Initiative	Number	<u>F33</u>
(I ea	ve blank)	

x San Francisco General Hospital Laguna Honda Hospital Primary Care Jail Health Health At Home	Public Health CBHS - Mental Health CBHS - Substance Abuse
DPH SECTION: San Francisco General Hospital PROGRAM CONTACT NAME/PHONE: Sharon Wicher PROGRAM / INITIATIVE TITLE: Closure of the Bridge GENERAL FUND: (\$193,620)	e to Wellness Program

TARGETED CLIENTS: Culturally diverse residents of the City and County of San Francisco for whom a major psychiatric disorder with signs of decompensation, acute and/or disabling symptoms are present.

### PROGRAM DESCRIPTION: (Description of Program Change)

(If proposing reductions to Contractors, provide name of contractor, program and amount)

This initiative is to close the Bridge to Wellness Program. Bridge to Wellness is an outpatient psychiatric service providing partial hospitalization and intensive outpatient treatment services for those residents who exhibit severe and/or disabling impairments related to an acute and/or chronic psychiatric/psychological condition, or an exacerbation of a severe and persistent mental disorder, as well as those individuals with co-occurring substance and medical disorders. The services are designed to manage and treat exacerbations of chronic, severe mental illness, as well as psychiatric crises of a more time-limited nature. The chief modality of treatment is group therapy, with adjunctive individual therapy sessions provided as needed.

The Partial Hospitalization program is a psychiatric treatment program designed to bridge the gap between inpatient and outpatient treatment and reduce a patient's need for a lengthy inpatient hospitalization stay. The program offers transitional treatment back into community life and maintains and/or improves the patient's level of functioning.

The Intensive Outpatient Program emphasizes symptom reduction and maintenance of stabilization and diverts patients from more intensive levels of care.

The program is on the San Francisco General Hospital license and is part of the Joint Commission accreditation process. It is fully integrated with other services provided at SFGH. SFGH has a contract with Richmond Area Multi-Services, Inc. (RAMS) to provide the Clinical Director, nurses, treatment coordinators, group therapists, and various other administrative and facility oriented staff. RAMS also holds the lease to the building and pays for the utilities. SFGH also pays UCSF through the Affiliation Agreement for the professional staff. Access to program services is limited to clients who have coverage through the Medicare program.

### **JUSTIFICATION:** (required by the Mayor's Office)

Reimbursement rates for these outpatient psychiatric services have been declining and the costs to run the program have become greater than the reimbursement rates.

### IMPACT ON NUMBER OF CLIENTS SERVED AND UNITS OF SERVICE PROVIDED

On an annual basis, it is estimated that there are 163 unduplicated clients and approximately 1,329 units of service for the Partial Hospitalization Program and 16,759 units of service for the Intensive Outpatient Program. The majority of patients are being treated by a community psychiatrist and case manager. The remaining patients (approximately 15-20) will be referred and transferred to appropriate clinical programs and providers in the community.

EXPENSE AND REVENUE IMPACT (Reductions/Reallocations-complete supporting budget doc)

Revenues are expected to decrease by \$1,533,598 and expenses are expected to decrease by \$1,727,218 on an annual basis.

### **IMPACT ON DEPARTMENT'S WORKFORCE** (increase or decrease of FTE's)

None

### INITIATIVE TITLE: Closure of the Bridge to Wellness Program

Sources:		FY 2007-08	FY 2008-09	Ongoing	
Sources.	Medicare Outpatient Revenues	(255,600)	\$ (1,533,598)	\$ (1,533,598)	
Subtotal Sources		(255,600)	(1,533,598)	(1,533,598)	
Uses:	Salaries and Fringes Non personal services	0 (287,870)	\$ - (1,727,218)	\$ - (1,727,218)	
Subtotal Uses		(287,870)	(1,727,218)	(1,727,218)	
Net General Fund (Uses less Sources	I Subsidy Required ()	\$ (32,270)	\$ (193,620)	\$ (193,620)	
Total FTE's		0.00	0.00	0.00	

New Positions (List positions by Class, Title and FTE)

Class Title FTE's

		-
Fringe (32 %)		-
	\$	
Operating Expenses		

Index Code Character/Subobject Code

HGH1PFI40041 021'02700 Professional Svcs (UCSF Affiliation Agreement) \$ (746,529)

HGH1PFI40041 021/02700 Professional Svcs (RAMS Contract) (980,689)

7.40

<b>Initiative Number</b>	F34
(Leave blank)	

DEPARTMENT NAME:  San Francisco General Hospital Laguna Honda Hospital Primary Care Jail Health Health At Home  Public Health CBHS - Mental Health CBHS - Substance Abuse Department Wide
DPH SECTION: Department Wide PROGRAM CONTACT NAME/PHONE: Pamela Levin PROGRAM / INITIATIVE TITLE: DCYF to Fund Children's Programs GENERAL FUND: (\$1,100,000)
TARGETED CLIENTS: Children under 18 years of age
PROGRAM DESCRIPTION: (Description of Program Change)
(If proposing reductions to Contractors, provide name of contractor, program and amount)  We have completed a review of children's programs funded by DPH with General Fund (as distinct from funding that is in the Children's Fund.) We propose that these services instead be funded via work order from funding at the Department of Children Youth and Families, which has the effect of reducing discretionary General Fund for the Department. This would require DCYF to prioritize use of their funding.  JUSTIFICATION: (required by the Mayor's Office)  On an annual basis, DPH calculates the unmatched General Fund expenditures for children. For
FY 2007-08 the calculation results in an additional \$300,000 which can be funded by the Children's baseline. In addition, funding for the following services will be requested:
Safehouse \$300,000 Primary Care Interface \$500,000 \$800,000
The total request is \$1,100,000.
IMPACT ON NUMBER OF CLIENTS SERVED AND UNITS OF SERVICE PROVIDED
No impact on the number of clients
<b>EXPENSE AND REVENUE IMPACT</b> (Reductions/Reallocations-complete supporting budget doc)
\$1,100,000 reduction in GF
IMPACT ON DEPARTMENT'S WORKFORCE (increase or decrease of FTE's)
No impact on positions

### **INITIATIVE TITLE: DCYF to Fund Children's Programs**

Sources:	I	FY 2008-09	Ongoing
Sources.	\$	-	\$ -
Subtotal Sources		-	-
Uses: Salaries and Fringes Professional Services	\$	- (1,100,000) -	\$ - (1,100,000)
Subtotal Uses		(1,100,000)	(1,100,000)
Net General Fund Subsidy Required (Uses less Sources)	\$	(1,100,000)	\$ (1,100,000)
Total FTE's		0.0	0.0

New Positions (List positions by Class, Title and FTE)

Class Title FTE's

Fringe (32 %)

Coperating Expenses

Index Code Character/Subobject Code
Professional Services

FTE's

(1,100,000)

Initiative Number	<u>F14</u>
(Leave blank)	

DEPARTMENT NAME:	
☐ San Francisco General Hospital ☐ Laguna Honda Hospital ☐ Primary Care ☐ Jail Health ☐ Health At Home	Public Health-Housing and Urban Health CBHS - Mental Health CBHS - Substance Abuse
DPH SECTION: Community Programs PROGRAM CONTACT NAME/PHONE: Michelle F PROGRAM / INITIATIVE TITLE: Four Percent Or Programs Contractors and Civil Service Clinics (ed Fund dollars)	verall Reduction In Funding for Community

GENERAL FUND: \$9,284,775

TARGETED CLIENTS: Uninsured mentally ill clients

PROGRAM DESCRIPTION: (Description of Program Change)

(If proposing reductions to Contractors, provide name of contractor, program and amount)

The proposed reduction would reduce total funding for Community Programs contractors and Community Behavioral Health Services (CBHS) civil service clinics by approximately four percent. Specifically, the reduction would apply to civil service clinics operated by Community Behavioral Health Services (CBHS), and contractors from each division of Community Programs, with the following exceptions: (1) Community Health Promotion and Prevention and HIV Prevention, which are excluded because the Dept. has prioritized the preservation of its minimal funding for primary prevention services, (2) HIV Health Services because it is subject to a different reduction proposal, and (3) Maternal Child and Adolescent Health because they have no contractual services funded with General Fund monies. (Included sections are CBHS, Housing and Urban Health, and Primary Care). Additionally, funding for housing subsidies, such as rent subsidies is excluded from this reduction, as are General Fund dollars used to match or draw down other revenues, thereby preserving matched services at full funding. To the remaining General Fund dollars, a reduction of 15 percent was implemented. As a result, some agencies which have no other revenues, or who do not provide housing subsidies, will receive the full impact of the 15 percent reduction, but the average overall reduction to an agency is approximately four percent. Since the methodology for determining the reduction amount differs between civil service and contract agencies, more detail is provided below.

### **Contract Programs:**

To determine the reduction, a General Fund baseline was established for all of the following sections: CBHS, Housing and Urban Health, and Primary Care. As noted above, the General Fund baseline did not include funding for housing subsidies, nor did it include any General Fund monies used for matching purposes. The total reduction, with these exclusions, is equal to \$8,817,308. To achieve these savings, the Department will work with its contractors to determine the most suitable plan to minimize the reduction in unduplicated clients served, but at the same time keep their administrative infrastructures intact. It will be recommended that all contractors apply an appropriate salary savings percentage to their personnel budget to reflect the fact that during the Fiscal Year not all positions are filled, thereby generating savings. If applied, this would minimize the reduction in services.

### **Civil Service:**

To calculate the savings generated by this reduction, the total number of uninsured clients was determined (because since matching funds were excluded from the impact of this reduction, so were the

clients with insurance, e.g. MediCal eligible clients), less the clients counted in the proposal entitled "Limiting Services for Uninsured Clients to the Seriously Mentally III" to not duplicate the count of uninsured clients impacted. Fifteen percent of this revised number of uninsured clients was determined, and this total number was divided by 60. The assumption is that there are 60 clients per 1.0 FTE caseload. This calculation translated to a reduction of 4.4FTE (5.23 FTE annualized) and savings equal to \$467,467. This reduction specifically applies to CBHS civil service clinics.

### JUSTIFICATION: (required by the Mayor's Office)

Due to the need for severe budget cuts, an across-the-board reduction is being applied. This reduction methodology will shrink, but not eliminate service modalities, thus preserving a system of care, which could more easily be built back should future funding become available.

### IMPACT ON NUMBER OF CLIENTS SERVED AND UNITS OF SERVICE PROVIDED

The maximum impact is estimated to be approximately 3,180 clients. However, this is certainly an over count for the following reasons: (1) It isn't possible to determine an unduplicated client count across multiple agencies and multiple sections, and since most clients receive a wide array of services delivered by multiple CP sections and in multiple agencies, e.g. mental health, substance abuse and primary care services, there is certainly duplication in this calculation which is simply a percentage reduction of total clients served by each agency, and (2) agencies will not allocate 100 percent of the reduction to direct services, instead some portion will translate to a reduction in administrative services, thereby preserving client services and reducing the impact to clients.

### EXPENSE AND REVENUE IMPACT (Reductions/Reallocations-complete supporting budget doc)

Decrease of \$9,284,775 in expenditures.

### IMPACT ON DEPARTMENT'S WORKFORCE (increase or decrease of FTE's)

With a caseload of 60 each, this results in a reduction of 4.4 FTE (annualized to 5.23) to a combination of 2930 Psychiatric Social Workers/2931 MFTs.

Initiative Number	<u>F28</u>
(Leave blank)	

DEPARTMENT NAME:  San Francisco General Hospital Laguna Honda Hospital Primary Care Jail Health Health Health At Home  Public Health CBHS - Mental Health CBHS - Substance Abuse X AIDS
DPH SECTION: AIDS PROGRAM CONTACT NAME/PHONE: Pamela Levin PROGRAM / INITIATIVE TITLE: Reduction in HIV Health Services GENERAL FUND: (\$4,200,000)
TARGETED CLIENTS: HIV/AIDS Clients Physical and Behavioral Health Services
PROGRAM DESCRIPTION: (Description of Program Change) (If proposing reductions to Contractors, provide name of contractor, program and amount) Reduction in Health Services based on HIV Planning Council and Health Commission priorities. This does not include HIV Prevention.
JUSTIFICATION: (required by the Mayor's Office)
Over the past several years reductions in Federal grants has transferred responsibilities for financing AIDS services to local governments. The General Fund support for AIDS has doubled over the last 2 years. The specific services that will be impacted will be based on a reprioritization of needs.
IMPACT ON NUMBER OF CLIENTS SERVED AND UNITS OF SERVICE PROVIDED TBD
EXPENSE AND REVENUE IMPACT (Reductions/Reallocations-complete supporting budget doc) (\$4,200,000)
IMPACT ON DEPARTMENT'S WORKFORCE (increase or decrease of FTE's)
N/A

# HIV HEALTH SERVICES General Fund FY-2007-08 Programmatic Allocations

Contractor Name	Service Provided	Service Cafegory	FY 2007-08 General
Prior to 2004			
SFDPH/ CHN	Multi-Diagnosis Program/ Health Center #1	Mental Health Services	266,684
Instituto Familiar de la Raza	Case Management for Latinos	Mental Health Services	130.885
San Francisco AIDS Foundation/ UCSF/ AHP		Mental Health Services	465.013
Native America AIDS Program	Case Management and Peer Advocacy for Native Americans Medical Case Management	Madical Case Management	105 800
SFDPH/ CHN/ Health at Home	Home Health Care	Home Health Care	386 670
Positive Resource Center	Employment Services Programming	Rehabilitation Services	128 656
San Francisco AIDS Foundation/ Shanti Project	Emotional and Practical Support	Psycho-Social Support	192.243
San Francisco AIDS Foundatoin	Client Advocacy & Benefits Counseling	Referral for Health Care/ Supportive Services	394,514
SFDPH/ CHN/ PHP	Public Health Lab	Early Intervention Services	63,705
UCSF/ AHP	Short-term Psychotherapy for PLWHIV Returning to Work	Rehabilitation Services	48,709
Total Prior to 2004			2,182,969
2004			
UCSF/ AIDS Health Project	HIV - IDU Case Management	Mental Health Services	59,449
API Wellness Center	Case Management, Peer Advocacy and Treatment Advocacy Medical Case Management	Medical Case Management	202,188
Mission Neighborhood Health Center	Integrated Case Management Services	Medical Case Management	137,835
SFDPH - HUH	ALLOCATED to Housing and Urban Health Integrated Case Management Programs	Non-Medical Case Management	135,755
Shanti Project	Case Management, Peer Advocacy and Treatment Advocacy Non-Medical Case Management	Non-Medical Case Management	344,424
AIDS Legal Referral Panel	Legal/ Immigrant Assistance & Client Advocacy	Legal Services	120,732
Legal Services for Children	Leagal/ Guardianship/ Children	Legal Services	95,486
HAFCI	Alternative/ Complementary Therapies	Complementary Therapies	665'66

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## HIV HEALTH SERVICES General Fund FY-2007-08 Programmatic Allocations

Immune Enhancement Project	Alternative/ Complementary Therapies	Complementary Therapies	198,624
Quan Yin Healing Arts Center	Alternative/ Complementary Therapies	Complementary Therapies	154,970
Total 2004			1,549,063
2005			
San Francisco General Hospital	Ward 93 HIV Medical/ Psych Clinic	Ambulatory/ Outpatient Med. Care	9,548
SFDPH / CHN	Primary Care Services: Tom Wadell, Castro Mission Health Center, Maxine Hall Health Center	Ambulatory/ Outpatient Med. Care	76.030
SFDPH / PHP	City Clinic	Ambulatory/ Outpatient Med. Care	9,161
UCSF/Pediatric AIDS Program	Primary Care	Ambulatory/ Outpatient Med. Care	9,104
Native American Health Center	Native American CoE	Ambulatory/ Outpatient Med. Care	175,572
SFDPH	Forensic AIDS Project CoE	Ambulatory/ Outpatient Med. Care	173.279
San Francisco Suicide Prevention	Nightline phone crisis hotline	Mental Health Services	5,605
UCSF/ AIDS Health Project	HIV Cognitive Impairment Program	Mental Health Services	8,355
UCSF/ AIDS Health Project	Outpatient Mental Health	Mental Health Services	18,390
UCSF/ Dept of Psychiatry /AHP	Mental health crisis srvs	Mental Health Services	17,172
UCSF/AIDS HEALTH	AHP Psychiatric Consult./ Liaison	Mental Health Services	3,539
UCSF/AIDS HEALTH	AHP Ward 86/mental health services	Mental Health Services	3,499
Mission Neighborhood Health Center	Integrated Case Management Services	Medical Case Management	15,354
SFDPH/CHN	Case Management	Medical Case Management	4,053
UOP/School of Dentistry	Centralized Dental Services	Dental/ Oral Health Care	28,810
SFDPH/CHN/Health at Home	Home Health Care	Home Health Care	3,818
Westside Community Mental Health	Home care /Hospice/ Attendant care services	Home Health Care	10,601
Maitri AIDS Hospice	Residential Nursing and Attendant Care	Hospice	50,393
Community Awareness and Tx Srvs	Therapy Psych Assmt & Crisis Intervention/A Women's Place Residential Mental Health	Residential Mental Health	11,046
Maitri AIDS Hospice	AIDS dementia unit	Residential Mental Health	11,182

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## HIV HEALTH SERVICES General Fund FY-2007-08 Programmatic Allocations

Catholic Charities	Attendant Care/ Leland House	Facility-based Health Care	5,497
Catholic Charities	Attendant Care/ Peter Claver Community	Facility-based Health Care	3.588
Dolores Street Community Services	Richard Cohen- Nursing Case Management and Attendant Care	Facility-based Health Care	9,676
Lutheran Social Serivces	Money Management & Representative payee services	Non-Medical Case Management	29,297
Positive Resource Center	Benefits counseling	Non-Medical Case Management	14,802
AIDS Emergency Fund	Emergency Financial Assistance	Emergency Financial Asst.	35,106
Project Open Hand	Delivered meals/Grocery Center	Food/ Delivered Meals	67,798
San Francisco Food Bank	Food solicitation	Food/ Delivered Meals	5,110
AIDS Legal Referral Panel	Legal Assistance	Legal Services	13,977
Baker Places, Inc	HIV Detax	Res. Substance Abuse/ Detox	36,692
Community Awareness and Tx Srvs	Men's HIV Residential Substance Abuse Services	Res. Substance Abuse/ Detox	11,174
HAFCI	Lodestar	Res. Substance Abuse/ Detox	15.962
HAFCI	WARH	Res. Substance Abuse/ Detox	13.682
HAFCI	Smith Ryan Detox	Res. Substance Abuse/ Detox	51.395
Latino Commision	Residential Susbstance Abuse Services for Latinos	Res. Substance Abuse/ Detox	13.901
Walden House	Detox Services	Res. Substance Abuse/ Detox	136.701
Walden House	Residential Substance Abuse Services	Res. Substance Abuse/ Detox	44,470
Immune Enhancement Project	Complementary Therapies services	Complementary Therapies	20,861
Total 2005			1.174.200
2006			
UCSF/ Men of Color Program	HIV/AIDS Services for African-American Men	Ambulatory/ Outpatient Med. Care	284.488
St. Mary's CHW	Continuation of Primary Care Services for Non-Severe Need Clients	Ambulatory/ Outpatient Med. Care	422,604
Lyon-Martin (contracted through CBHS)	Lyon-Martin (contracted through CBHS)   Continuation of Services for Non-Severe Need Clients	Medical Case Management	51,726

## HIV HEALTH SERVICES General Fund FY-2007-08 Programmatic Allocations

SFDPH - HUH	Residential Programs and Subsidies (Absorbed CARE cut 2006)	Housing: Residential Programs & Subsidies	215,839
UCSF/ AIDS Health Program	Intensive Case Management for Methamphetamine Users	Non-Medical Case Management	258,625
Walden House (contracted through CBHS)	Meth. Treatment and Prevention	Res. Substance Abuse/ Detox	413,800
Quan Yin Healing Arts	Alternative Medicines for Persons with HIV	Complementary Therapies	111,726
UCSF/ AIDS Health Program	Peer Support Services	Psycho-Social Support	155,175
Total 2006			1,913,982
2007			
SFGH - PHAST/Ward 86	PHAST Program	Ambulatory/ Outpatient Med. Care	182,200
UCSF/ AIDS Health Program	Targeted Capacity Expansion Services for Substance Abuser with HIV	Outpatient Substance Abuse	54,877
Positive Resource Center	Benefits Counseling Services	Non-Medical Case Management	152,588
Mission Neighborhood Halth Center	HIV Outreach, Testing and Referral	Outreach	258,625
Community Awareness and Tx Srvs	Therapy Psych Assmt & Crisis Intervention/A Women's Place Residential Mental Health	Residential Mental Health	67,143
Catholic Charities	Attendant Care/ Leland House	Facility-based Health Care	33,252
Catholic Charities	Attendant Care/ Peter Claver Community	Facility-based Health Care	21,706
Dolores Street Community Services	Richard Cohen- Nursing Case Management and Attendant Care	Facility-based Health Care	58,535
SFDPH - HUH	Attendant Care - Facility Based	Facility-based Health Care	7,914
SFDPH - HUH	Emergency Housing	Housing: Emergency Housing	57,780
SFDPH - HUH	Transitional Housing	Housing: Transitional Housing	98,947
SFDPH - HUH	Residential Programs and Subsidies (8 months of funding)	Housing: Residential Programs & Subsidies	2,538,758
Lutheran Social Serivces	Money Management & Representative payee services	Non-Medical Case Management	178,955
Positive Resource Center	Benefits counseling	Non-Medical Case Management	90,415

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## HIV HEALTH SERVICES General Fund FY-2007-08 Programmatic Allocations

SFDPH - HUH	Residential Case Management	Non-Medical Case Management	248,266
AIDS Emergency Fund	Emergency Financial Assistance	Emergency Financial Asst.	214,438
AIDS Emergency Fund	Emergency Financial Assistance to Avoid Evictions	Emergency Financial Asst.	310,350
Project Open Hand	Delivered meals/Grocery Center	Food/ Delivered Meals	414,136
San Francisco Food Bank	Food solicitation	Food/ Delivered Meals	31,213
AIDS Legal Referral Panel	Legal Assistance	Legal Services	26,539
Baker Places	HIVDetox (8 months of funding)	Res. Substance Abuse/ Detox	62,312
Community Awareness and Treatment Services	Men's HIV Residential Substance Abuse Services(8 months of funding)	Res. Substance Abuse/ Detox	127,632
HAFCI	Lodestar:Residentail Substance Abuse and Detox (8 months of funding)	Res. Substance Abuse/ Detox	171,432
HAFCI	WARH: Residentail Substance Abuse and Detox (8 months of funding)	Res. Substance Abuse/ Detox	145,512
HAFCI	Smith-Ryan: Residentail Substance Abuse and Detox (8 months of funding)	Res. Substance Abuse/ Detox	35,592
Latino Commission	Residentail Substance Abuse and Detox (8 months of funding)	Res. Substance Abuse/ Detox	158,000
SFDPH - HUH	Residentail Substance Abuse and Detox (8 months of funding)	Res. Substance Abuse/ Detox	493,282
Walden House	Residentail Substance Abuse and Detox (8 months of funding)	Res. Substance Abuse/ Detox	588,696
Immune Enhancement Project	Comp Therapy Services (8 months of funding)	Complementary Therapies	34,424
Total 2007			6,863,518
2008			
SFDPH - HUH	Residential Programs and Subsidies (4 months of funding)	Housing: Residential Programs & Subsidies	1,269,379
Baker Places, Inc	HIV Detox (4 months of funding)	Res. Substance Abuse/ Detox	31,154
Community Awareness and Tx Srvs	Men's Residential Substance Abuse (4 months of funding)	Res. Substance Abuse/ Detox	63,817
HAFCI	Lodestar: Residential Substance Abuse (4 months of funding) Res. Substance Abuse/ Detox	Res. Substance Abuse/ Detox	85,719
HAFCI	WARH: Residential Substance Abuse (4 months of funding)	Res. Substance Abuse/ Detox	72,759
HAFCI	Smith Ryan Detox (4 months of funding)	Res. Substance Abuse/ Detox	17,795

### General Fund FY-2007-08 Programmatic Allocations HIV HEALTH SERVICES

Latino Commision	Residential Substance Abuse (4 months of funding)	Res. Substance Abuse/ Detox	79.000
SFDPH - HUH	Residential Substance Abuse Programs (4 months of funding)	Res. Substance Abuse/ Detox	246.641
Walden House	Detox (4 months of funding)	Detox	65.380
Walden House	Residential Substance Abuse (4 months of funding)	Res. Substance Abuse/ Detox	228.969
Immune Enhancement Project	(guipt	Complementary Therapies	37.211
Total 2008		~	2.197.824
	X	\$ 15,8	15,881,556

### **INITIATIVE TITLE: Reduction in HIV Health Services**

	\$ -
-	-
\$ - (4,200,000)	\$ - (4,200,000)
-	-
(4,200,000)	(4,200,000)
\$ (4,200,000)	\$ (4,200,000)
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\$	(4,200,000)

**New Positions** (List positions by Class, Title and FTE)

Class Title FTE's

		_
Fr	age (32 %)	-
		\$ -

**Operating Expenses** 

Index Code Character/Subobject Code

Professional Services - \$ (4,200,000)