San Francisco Department of Public Health – Office of Policy & Planning



HEALTH CARE SERVICES MASTER PLAN CONSISTENCY DETERMINATION APPLICATION REVIEW: Jewish Home

November 4, 2014

Health Care Services Master Plan (HCSMP) Overview

Purpose:

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- Identify current and future health needs in San Francisco
- Achieve and maintain equitable access to health care services
- 9 HCSMP recommendations with supporting guidelines, incentivizing those that:
 - increase access for underserved
 - Iow-income
 - vulnerable populations
- Projects that meet size and use thresholds assessed by SFDPH for consistency with HCSMP

Possible Consistency Determination Outcomes

| Consistent and Recommended for Incentives | Projects that, on balance, meet the guidelines identified as "Eligible for Incentives" by providing services or serving a target population in a manner that specifically addresses those guidelines. Projects that meet this designation may be favorably considered for expedited review and/or other incentives, depending on the project's health care benefits. |
|---|---|
| Consistent | Projects that, on balance, positively impact health or health care access and may address one or more of the HCSMP Recommendations and/or Guidelines not identified as "Eligible for Incentives." |
| Inconsistent | Projects that address none of the HCSMP Recommendations or Guidelines, or adversely affect a service identified in the HCSMP Recommendations or Guidelines. |

About Jewish Home

- Established in 1871
- CMS-rated 5-star 355-bed skilled nursing facility
- Specializes in programs, services, and care for older adults
- Existing facilities provide
 - Short-term stay/rehabilitation and long-term skilled nursing care
 - Psychiatric acute care
 - Outpatient clinic services

About Jewish Home (cont.)

Residents and Patients Served

- 270 long-term care residents
- 80-85 short-term stay patients daily
- 10-12 acute psychiatric patients daily
- 76% from San Francisco
- **77%** ages 76-100
- 94.6% of long-term care residents on Medi-Cal
- 43% speak Russian as their primary language
- Common diagnoses for short-term stay residents include, Alzheimer's, dementia, heart failure, and paralysis

Proposed Project

Changes to Existing Services

- Add two assisted living and/or memory care buildings, plus a potential third assisted living and/or independent living building
- Expand existing acute psychiatric care facility by approximately 5,000-6,000 square feet
- Double the number of acute psychiatric care beds 12 to 24
- Maintain approximately same level of skilled nursing facility beds

Proposed Project (cont.)

New Services: "The Square"

- A central location for service, support, and community for older adults and their caregivers
- 30,000+ square feet to provide medical care, support services, and wellness programs
- Services for community-dwelling older adults to include:
 - Medical care and wellness programs
 - Counseling and support groups
 - Adult day care
 - Site-serving pharmacy
 - Social programs
 - Education and entertainment

Proposed Project (cont.)

The Square (cont.)

- Service projections
 - 7,000 primary care visits
 - 1,400 dental visits
 - 750 behavioral health visits
 - Transportation to medical care
 - Multi-language capacity

SFDPH Review

- SFDPH staff finds that Jewish Home's proposed project:
 - Increases the availability and accessibility of culturally competent primary care among vulnerable populations and areas, consistent with Guideline 3.1.2
 - Primary care services will be significantly expanded

| Current Primary Care Services | Projected Primary Care Services |
|-------------------------------|---------------------------------|
| 5,000 visits annually | 12,000 visits annually |
| 12-15 providers | 17-20 providers |

Service expansion for a largely older, limited English speaking population

- Increases the availability and accessibility of dental care among vulnerable subpopulations, consistent with Guideline 3.1.6
 - Dental care services will be significantly expanded

| Current Dental Visits | Projected Dental Visits |
|-----------------------|-------------------------|
| 723 visits annually | 1,400 visits annually |

Service expansion for a largely older, limited English speaking population

- Demonstrates the ability and commitment to deliver and facilitate access to specialty care for underserved populations, consistent with Guideline 3.1.10
 - 3,140 on campus and 864 off campus visits currently provided each year
 - Van and driver, providing 900 trips annually free of charge
 - Outside transportation contractor provides 150 rides a year
 - Dedicated staff to be hired to coordinate transportation for residents, patients and members of The Square

- Expands community-based behavioral health services, consistent with Guideline 3.2.4
 - Community-based behavioral health services will be expanded

| Current Behavioral Health | Projected Behavioral Health |
|--|--|
| Services | Services |
| Social workers assigned to residents Psychiatric care is provided as needed | 750 new behavioral health visits annually 670 new support group sessions annually Case managers assigned to all Square members |

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- Works in collaboration with DAAS to promote a continuum of community-based long term supports and services to address isolation and senior's basic daily needs, consistent with Guideline 3.3.2
 - A wide range of partners will deliver a continuum of programs, services, and resources for older adults, families, and caregivers, including
 - medical care and wellness programs
 - counseling and support groups
 - adult day care
 - a café
 - site-serving pharmacy
 - social programs, education, and entertainment

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- Provides transportation options from low-income areas and areas with documented high rates of health disparities health care facilities, consistent with Guideline 3.5.4
 - Van and driver, providing 900 trips annually free of charge to current low-income residents
 - Outside transportation contractor provides 150 rides a year
 - Dedicated staff to be hired to coordinate transportation for residents, patients and members of The Square



SFDPH - Office of Policy & Planning October 30, 2014